

Real Property Investment Certificate Program



EARN YOUR
RPIC

REALPAC and Ted Rogers School of Management at Toronto Metropolitan University, partners in Executive Education, are proud to offer the Real Property Investment Certificate Program



About REALPAC

Founded in 1970, REALPAC is the national leadership association dedicated to advancing the long term vitality of Canada's real property sector. REALPAC delivers value through:

- Acting as a powerful collective champion for policy decisions
- Delivering research-based intelligence and insights
- Providing a best-in-class professional practice
- Facilitating exclusive connections and leadership development opportunities

REALPAC has developed an executive education program in real property investment that it offers to its members and the real estate industry. Visit us at realpac.ca.

About Toronto Metropolitan University

At Toronto Metropolitan University, we're dedicated to creating a culture of action. We believe that education and experience go hand-in-hand. What our students learn in the classroom is enhanced by real-world knowledge through internships and co-ops, or amplified through zone learning, specialized minors and graduate programs. Visit us at <https://www.torontomu.ca/about/this-is-toronto-metropolitan-university/>.

About the Ted Rogers School of Management Executive and Corporate Education at Toronto Metropolitan University

Ted Rogers School of Management Executive and Corporate Education programming helps organizations to tackle complex business issues and surpass today's innovation demands. Our experiential programs, which combine academic thought leadership with proven industry best practices, will disrupt outdated business models and enable organizations to accelerate with agility and social-consciousness. Through a collaborative approach, our programs address the unique challenges and opportunities for our corporate, institutional and community partners. Visit us at <https://www.torontomu.ca/xed/>.

The Real Property Investment Certificate encompasses all disciplines and offers a unique perspective into the different facets of the commercial real estate industry.

Differentiator

You will learn from instructors who are industry leaders in their respective fields and academics. Classes will combine theoretical knowledge with the opportunity to learn, listen and engage with other leaders from different sectors of the industry.

Delivery

Each course comprises of 12 hours of instruction time, and will be delivered virtually or hybrid throughout 2023. Each course is offered once a year. Courses will be taught through a mix of lectures and case studies, and will often include special guest speakers.

Timeline

Certificate candidates will have up to five years to complete the program. Candidates must enroll in the Certificate program.

Graduation

To graduate, candidates must complete four required courses and two elective courses. Candidates must score a minimum of 70% on a short exam at the end of each course. Once REALPAC confirms eligibility, candidates will receive their certificate of completion.



The Real Property Investment Certificate (RPIC)

Benefits

RPIC courses allow you to:

- Understand key sectors in commercial real estate like capital markets, finance & investment, lending, development, valuation, sustainability, asset management, leasing and law
- Apply academic theory, and gain practical knowledge and strategic insights to help your organization succeed
- Earn continuing education credits
- Build your network
- Advance your career

How the certificate program works

Complete the required and elective courses, and pass one short exam per course.

Complete



Capital Markets & Investing in Commercial Real Estate

Commercial Real Estate Law

Finance & Investment in Commercial Real Estate

Valuation in Commercial Real Estate

Complete



Commercial Real Estate Asset Management

Commercial Real Estate Development

Leasing in Commercial Real Estate

Lending in Commercial Real Estate

Earn



Earn your Real Property Investment Certificate!

Students will explore different sectors to help better understand how each area relates to their current role.



Non-RPIC Introductory Course

We encourage those new to commercial real estate to consider taking the following course. Although the course is not part of the RPIC Certificate, it provides participants with an excellent foundation and understanding of commercial real estate principles.

Commercial Real Estate Investment Fundamentals:

We've developed this three-day course to provide new and existing industry members with the institutional and economic context for commercial real estate investment and development in Canada. Participants will explore the main transaction types and learn how to practically apply real estate investment analysis in undertaking those transactions. This course is the perfect review of the fundamentals that continue to drive our industry forward.

Key learning outcomes:

- Understand the various approaches to valuation and their flaws
- Know the drivers of revenue and expenses
- Learn about an owner's ability to improve cash flow or limit risks to cash flow
- Understand the legal fundamentals involved in real estate investment
- Be aware of the impact of financing on income producing investments
- Learn how value is created through successful development
- Know how risk is transferred through properly structured agreements

RPIC Course Descriptions

4 REQUIRED COURSES

Commercial Real Estate Law:

Commercial real estate is an industry where law and business are intertwined. Title and tenure, planning and land use regulation, and legal contracts such as leases, purchase agreements, construction contracts, loan documents and development agreements play a major role in creating cash flows, reducing risk, ensuring compliance, and ensuring desirable outcomes. Get it wrong, and losses and costs can mount and risks can increase.

This course will focus on the legal underpinnings of real estate, regulatory controls over real estate, and legal best practice in effecting transactions including purchase and sale, leasing, financing, construction and development.

Key learning outcomes:

- Know the sources of commercial real estate law
- Understand structuring risks and issues with title
- Become familiar with the regulatory environment, and strategies to manage development
- Craft effective acquisition and disposition strategies
- Understand the mortgage and key deal terms
- Discover leasing issues and best practice
- Learn the major construction documents and construction processes

Capital Markets & Investing in Commercial Real Estate:

The real estate capital markets have evolved to include more sophisticated and diverse capital structures and investment opportunities in private and public markets, with institutional ownership taking on an increasing presence in the marketplace. This course will discuss various ways of raising capital across the real estate sector including REIT vs. corporate structures, the IPO process, related valuation and performance measurement concepts in the public markets, and current issues facing the capital markets with a focus on governance. In addition, this course will utilize a combination of lectures, guest speakers, and mini case studies designed to replicate actual day to day experiences of various market participants.

Key learning outcomes:

- Become familiar with the capital markets environment and skills and experience required of various market participants
- Understand market measurement tools used to assess and evaluate public companies
- Gain a greater awareness of the advantages and disadvantages of internal vs. external management mode
- Obtain a deeper knowledge of the challenges and benefits of being a public company and the governance issues facing managers and Boards of Directors

Finance & Investment in Commercial Real Estate

The market for commercial real estate investment continues to evolve and integrate with broader investment and capital markets. This course combines theory and industry practice to examine current topics and emerging issues in the increasingly complex world of real estate finance and investment.

The primary objective of the course is to introduce tools and refine concepts and techniques that will improve investment, financing and risk management decisions. The course will explore both the “micro-level” pertaining to individual properties and deals, and “macro-level” portfolio and investment management considerations. It is designed to be interactive with attendees encouraged to participate during lectures and case studies.

Key learning outcomes:

- Explain why and how institutions invest in real estate
- Value income property using a variety of metrics
- Appreciate the importance of “below NOI” line items in pro formas
- Underwrite a commercial mortgage loan
- Relate cap rates to discount rates, bond yields and property income growth
- Link investors’ expected equity returns to property level returns, debt costs and leverage amount
- Understand CMBS, CRE CDOs and mezzanine debt and their roles in the credit crisis
- Derive a net present value and IRR for a development project

Valuation in Commercial Real Estate

Valuation plays a key role in nearly all decisions related to commercial real estate. This course will provide participants with a practical understanding of valuation methodologies and techniques in the context of all major asset classes and will include real world case studies and valuation modelling exercises. It will also address some of the key differences in valuation issues and techniques and their impact as well as emerging valuation trends and techniques and their impact as well as emerging valuation trends and technologies.

Key learning outcomes:

- Know which primary and secondary valuation approaches to use for all asset types
- Critically review a cash flow pro forma and identify the key valuation issues, including sensitivity of assumptions
- Understand the appropriate applicable valuation techniques and assumptions to use for different asset classes
- Complete and review a basic cash flow model for an income producing property

2 ELECTIVE COURSES

Commercial Real Estate Asset Management

Real estate asset management is a complex and diverse function that has evolved over the past few decades to emerge as an integral area of practice within the world of commercial real estate. There are many approaches, definitions and models of asset management, and the skills required of and functions performed by an asset manager depend on several variables of a portfolio, including: the size and scale of an organization, the number and type of assets under management, the business goals of the owners (e.g. current income vs. capital gain), as well as the nature of the mandate (internal or outsourced to a third party).

Asset management continues to expand in order to help deal with the numerous and varied issues between owners, consultants, property managers, accountants, tenants, capital markets and regulatory authorities. This course will feature case studies and group exercises. Attendees will be encouraged to participate in moderated class discussions.

Commercial Real Estate Development

Development is a critical component of community building. The development business is multi-disciplinary where the Developer brings one or more of finance, entitlement, marketing and deal making expertise to the table along with access to capital.

This course takes participants through the feasibility analysis process from beginning to end along with exploring the role of each member of the development team including consultants and the community. The development of multiple property types is explored including mixed use incorporating case studies, lecture and discussion. In addition, the course will discuss financing and various sources of risk in all aspects of the development process.

Key learning outcomes:

- Become familiar with the skills and experience required of an Asset Manager
- Have a clearer knowledge of the general goals of the Asset Manager
- Gain greater awareness of the advantages and disadvantages of internal, third party, and fund structure
- Learn the asset management mandate models
- Develop a deeper knowledge of the challenges facing asset managers and the interplay of asset managers with others functions within a real estate organization
- Obtain the ability to identify the key performance indicators used by the asset manager in performing his or her function

Key learning outcomes:

- Have a clearer knowledge of the goals and value added by the Developer
- Become familiar with the skills and experience required of a Developer
- Possess a greater awareness of the risks and benefits in the development process
- Know the design, marketing and sales aspects of development
- Gain experience in financial analysis and modeling of development projects
- Understand the pricing and sources capital and expectations of capital providers

Leasing in Commercial Real Estate

Become knowledgeable about the leasing process from experienced industry leaders in the owner/tenant/brokerage sectors in the Toronto leasing market. This course will allow attendees to examine the relationship between strategic leasing, asset values and real estate management. Registrants will learn from industry leaders about the importance of structuring sound leasing transactions to leverage the value of the workplace and return value to the enterprise.

Key learning outcomes:

- Discover the benefits and risks of leasing vs. owning
- Learn the terminology
- Learn about workplace trends and drivers
- Recognize the importance of market data
- Appreciate leasing's role in projects and value creation
- Learn about the negotiating process
- Discover the top 10 clauses to protect or negotiate

Lending in Commercial Real Estate

The primary objective of this course is to identify and understand the goals and underwriting methods of real estate lending and explain the rationale behind why varying structures and approaches are used by different lenders. The curriculum will include a combination of theory and practice, providing "real world" financing examples from within the Canadian marketplace as well as comparing it with other markets, together with utilizing a combination of lectures, interactive panel discussions and business cases to provide students with a fulsome and interactive learning experience.

Key learning outcomes:

- Get a clearer knowledge of the general goals of employing leverage
- Increase your familiarity with the skills and experience required of being a lender
- Gain greater awareness of the rationale and benefits and limitations of different loan structures and features
- Develop the ability to calculate key performance metrics used by lenders in underwriting a loan
- Enjoy a better understanding of the Canadian lending landscape, who the major players are and how and why they lend

Course Instructors:

David Carter, Partner,
GRECHI/CARTER

Dr. Jim Clayton, PhD, Professor
and Timothy R. Price, Chair,
Brookfield Centre in Real Estate &
Infrastructure, Schulich School of
Business, York University

Dr. Avis Devine, PhD, Associate
Professor, Brookfield Centre in
Real Estate & Infrastructure,
Schulich School of Business,
York University

Peter McFarlane, SVP, Asset
Management, Fiera Properties

Theresa Warnaar, Senior Vice
President, Retail KingSett Capital

John Peets, VP, Leasing, Oxford
Properties

Charlene Schafer, Partner,
Torys LLP

Joseph Shaw, Head of
Relationship Investing,
Hazelview Investments

Daniel Simunac, Principal
Officer & Country Head, Canada,
Raymond James Bank

F. Michael Wootton, VP,
Altus Group

Stephen Sender, Director of
Sienna Senior Living Inc.,
Trustee of Allied Properties
REIT, Centurion Apartment
REIT and Centurion Real Estate
Opportunities Trust

Delivery

Small class
sizes

Courses
fill up quickly
so register
today!

Courses
held only
once
per year
Don't miss
them!

Interactive
lectures

Engaging
guest
speakers

Real world
case studies

Delivered
virtually or
hybrid via
Brightspace
and Zoom

Return to
in-person for
select courses
this year!

Enrollment & Registration

Students can choose to take individual courses and enroll in the Certificate program later. Before enrolling in our courses, it is recommended students have a minimum of 3-4 years experience in the commercial real estate industry. Our students come from a variety of fields within the industry, and include managers, directors, senior executives and analysts. Students will explore different sectors to help better understand how each area relates to their current role. Enroll in the Real Property Investment Certificate program at any time at realpac.ca, or by contacting Kelsey Artmstrog, Manager, Education & Events, karmstrong@realpac.ca, 416.642.2700 x241.

2024 Course Pricing*

	Online Price (Per Course)		In-Person Price (Per Course)	
REALPAC Member	\$1,295	Early Bird \$1,195	\$1,495	Early Bird \$1,395
Non-Member	\$1,495	Early Bird \$1,395	\$1,695	Early Bird \$1,595

* Group pricing available

Questions Contact:

- **Kelsey Armstrong**, Manager, Education & Events
 t 416.642.2700 x241 e karmstrong@realpac.ca

Timeline:

- Take up to 5 years to complete the Certificate



Program Completion:

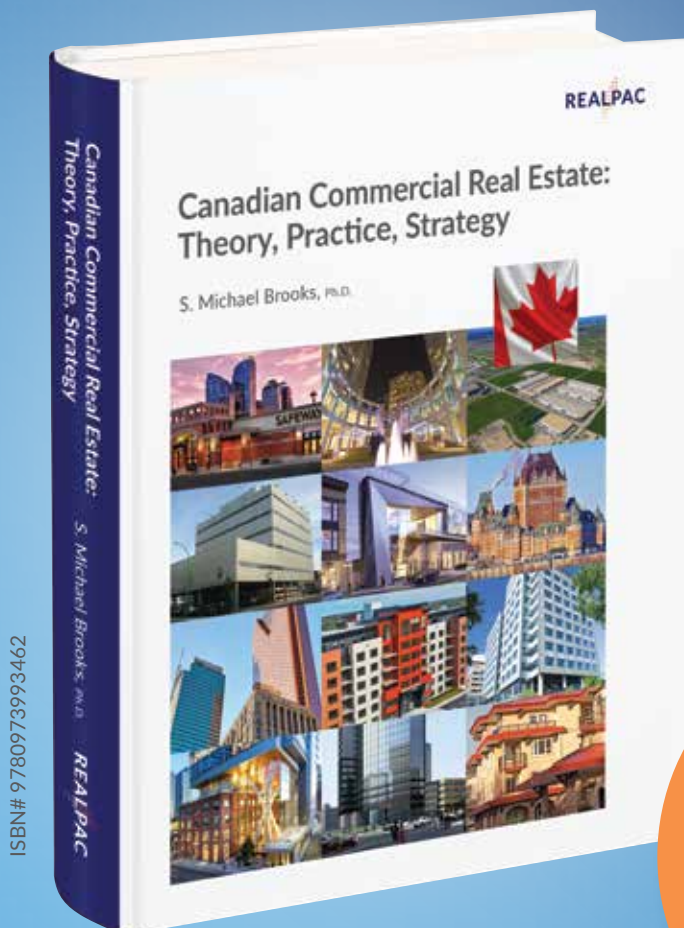
- Participants must attend the full course in order to receive the Certificate
- Students must score a minimum of 70% on a short exam at the end of each course
- Upon completion, students will receive a framed Real Property Investment Certificate granted by REALPAC and Toronto Metropolitan University, and a badge that can be posted on LinkedIn.

Receive continuing education credit from:



“A first in Canada! Finally, we now have a comprehensive and definitive text on Canadian commercial real estate that details the many legal structures, institutions, and practices unique to Canada. It deserves a place on the bookshelf of students and practitioners alike.”

Blake Hutcheson
President & CEO
OMERS
Former REALPAC Board Member



ISBN# 9780973993462

516 PAGES

Canadian Commercial Real Estate: Theory, Practice, Strategy authored by Dr. Michael Brooks and published by REALPAC.

50% OFF*

Promo code offered when you enrol in any REALPAC course listed in this brochure!

*Limit of one copy per student.

Purchase online at Emond Publishing
www.emond.ca

Leadership.
Influence.
Impact.



REALPAC
77 King St West
TD North Tower
Suite 4030 PO Box 147
Toronto, ON
M5K 1H1

t 416.642.2700
tf 1.855.732.5722
w realpac.ca

Kelsey Armstrong
Manager, Education & Events

e karmstrong@realpac.ca
t 416.642.2700 x241